

SCRUTINY BOARD (ADULTS,HEALTH & ACTIVE LIFESTYLES)

TUESDAY, 18TH OCTOBER, 2022

PRESENT: Councillor A Marshall-Katung in the Chair

Councillors C Anderson, S Burke, L Farley,
J Gibson, N Harrington, C Hart-Brooke,
M Iqbal, W Kidger, E Taylor and
E Thomson

Co-opted Member present – Dr J. Beal

27 Appeals Against Refusal of Inspection of Documents

There were no appeals.

28 Exempt Information - Possible Exclusion of the Press and Public

There were no exempt items.

29 Late Items

There were no formal late items.

30 Declaration of Interests

No declarations of interest were made at the meeting.

31 Apologies for Absence and Notification of Substitutes

No apologies were received for the meeting.

32 Minutes - 20th September 2022

RESOLVED - That the minutes of the meeting held on 20 September 2022 be approved as an accurate record.

33 Local ICB Arrangements - Update

The Head of Democratic Services submitted a report which briefed the board on the latest position surrounding the local ICB arrangements, including reference to the West Yorkshire Integrated Care Board arrangements and the Leeds Place Based Governance arrangements – Leeds Health & Care Partnership. Following on from an update to the board last year, a watching brief was in place to maintain an overview of the evolving local ICB arrangements.

The following were in attendance for this item:

- Councillor Fiona Venner, Executive Member for Adult and Children's Social Care and Health Partnerships
- Councillor Salma Arif, Executive Member for Public Health and Active Lifestyles
- Victoria Eaton, Director of Public Health
- Tim Ryley, Place Based Lead for the Leeds Health & Care Partnership
- Rebecca Charwood, Chair of the Leeds Committee of the West Yorkshire Integrated Care Board

The Executive Member for Adult and Children's Social Care and Health Partnerships briefly reminded the Board of the legislative changes set out in the Health and Care Act 2022 in relation to the establishment of new Integrated Care System (ICS) arrangements. Reference was made to the role of Integrated Care Boards (ICBs), which took on the commissioning responsibilities of Clinical Commissioning Groups from 1st July 2022, as well as being tasked with leading the integration of health and care services across their area. It was highlighted that the existing close partnership working approach had led to West Yorkshire being very well placed to transfer to the new ICS arrangements and that the valuable role played by local Health and Wellbeing Boards had also been particularly acknowledged by the West Yorkshire ICS.

The Place Based Lead for the Leeds Health & Care Partnership and the Chair of the Leeds Committee of the West Yorkshire Integrated Care Board also gave a brief introduction and highlighted the following points:

- As part of the new statutory ICS arrangements, there is a requirement to refresh the West Yorkshire ICS Partnership's Five Year Strategy by March 2023. Linked to this, it was noted that the West Yorkshire Joint Health Overview and Scrutiny Committee had received a report on the work being undertaken on the Strategy during its meeting on 8th September 2022. It was also noted that the Partnership is working closely with Place-Based Committees and local Health and Wellbeing Boards to ensure that the Strategy is developed collaboratively and to ensure collective ownership across the breadth of the partnership.
- The Leeds Committee of the West Yorkshire ICB had held its inaugural public meeting on 14th July 2022 and a further meeting on 22nd September. It was confirmed that all membership appointments had now been filled, with details of the membership representation set out within the report. It was acknowledged that the new arrangements have now led to greater partnership representation from the council and third sector and a distributed leadership model, as well as reinforcing patient and public opinion at the heart of decision making.

- It was also noted that the new arrangements help reinforce co-operation to locate the best options for service provision as previously the CCG had commissioned and bought services which lead to competition for contracts from the NHS, private and third sectors.

The following areas were also discussed during the Board's consideration of the report:

- *Review of the West Yorkshire ICS Constitution* – the Board was informed that the existing Constitution document would be reviewed by the West Yorkshire Integrated Care Board in the next 12 months.
- *Priority areas over the next 6 months* – with the expectation of the Scrutiny Board receiving a further update in March 2023, reference was made to 3 key areas of priority that the Board may wish to reflect on. These included improving access to general practice; addressing winter pressures linked to an ongoing review of the intermediate tier of care; and the commissioning of dentistry linked to the transfer of responsibility from NHS England to local ICBs by April 2023.
- *Tackling health inequalities* – the Board was pleased to note that this area of work remains a key priority for the West Yorkshire ICS and is also very much reflected as part of the Healthy Leeds Plan. It was suggested that it would be helpful to focus on the Healthy Leeds Plan as part of the Scrutiny Board's next update in March 2023.
- *Managing future resource pressures* – with an expectation that resources are likely to become more stretched linked to the existing cost of living crisis, particular importance was placed on ensuring that partners work collaboratively to ensure that resources are maximised effectively.

The Chair thanked everyone for their contributions and reminded Members that a further update is expected as part of the Board's March 2023 meeting.

RESOLVED – That the contents of the report, along with Members comments, be noted.

34 Leeds Health and Wellbeing Strategy Refresh - A strategy to 2030

The Chief Officer for Health Partnerships submitted a report which provided an update to the Scrutiny Board of the approach to the refresh of the Leeds Health and Wellbeing Strategy. Since 2012 it has been a statutory requirement to have a Health and Wellbeing Strategy and the view of the Scrutiny Board was now being sought with regards to the proposed refresh approach and priorities.

The following were in attendance for this item:

- Councillor Fiona Venner, Executive Member for Adult and Children's Social Care and Health Partnerships
- Councillor Salma Arif, Executive Member for Public Health and Active Lifestyles
- Victoria Eaton, Director of Public Health
- Tony Cooke, Chief Officer Health Partnerships
- Wasim Feroze, Strategy Partnership Development Manager, Leeds Health Partnerships Team

The Executive Member for Adult and Children's Social Care and Health Partnerships and the Executive Member for Public Health and Active Lifestyles provided context to the evolution of the Health and Wellbeing Strategy.

It was noted that the current strategy, dated between 2016 to 2021, had been extended to 2023 due to the Covid-19 pandemic. The refresh of the strategy now further aims to align a broad range of partners in the health and care system; cover wider determinants to improve public health; and link closely to the council's three pillars of the Best City Ambition.

The Chief Officer Health Partnerships and the Strategy Partnership Development Manager introduced the report and particularly referenced the refreshed 12 priorities set out within the report. These have been informed by a range of key public conversations, including the Big Leeds Chat, framed under three proposed headings of people, place and productivity which will aim to improve wider determinants of health for all. It was noted that the refresh approach is not a fundamental rewrite of the current Health and Wellbeing Strategy and acknowledges developments including the Covid-19 pandemic, rising inequality and cost of living issues. Furthermore, many features of the current strategy will remain familiar further strengthened to reflect the current context with key approaches informing the development of the refresh including through an equality, diversity and inclusion lens.

The following areas were also discussed during the Board's consideration of the report:

- *Hospital discharges* – the Board discussed existing challenges within the system that impact on the timeliness of patients being discharged from hospital, which are primarily linked to the need for patients to receive appropriate aftercare within the community. The Board acknowledged this as a particular area that it would like to continue monitoring.
- *The valuable role of carers* – the Board acknowledged the valuable role played by carers - both paid and unpaid carers – and was therefore pleased to note that the refreshed Strategy now includes a priority around carers. Linked to this, the Board recognised the importance of ensuring that the needs of carers are appropriately assessed and that they have access to support services, such as Carers Leeds.

In conclusion, the Chair thanked everyone for their contributions and suggested that the Board utilises its March 2023 meeting to consider the refreshed Leeds Health and Wellbeing Strategy prior to it being formally launched.

RESOLVED –

- (a) That the contents of the report, along with Members comments, be noted.
- (b) That the Scrutiny Board considers the refreshed Leeds Health and Wellbeing Strategy in March 2023, prior to it being formally launched.

35 Marmot City Progress Update

Last year the Adults, Health and Active Lifestyles Scrutiny Board had supported the proposal for Leeds to become a Marmot City to further build upon the existing commitments across all partners to reduce health inequalities and improve the health of the poorest the fastest. The Director for Public Health submitted a report to the Board which presented an update of progress regarding this work and the next steps.

The following were in attendance for this item:

- Councillor Fiona Venner, Executive Member for Adult and Children’s Social Care and Health Partnerships
- Councillor Salma Arif, Executive Member for Public Health and Active Lifestyles
- Victoria Eaton, Director of Public Health
- Tony Cooke, Chief Officer Health Partnerships
- Tim Fielding, Deputy Director of Public Health

The Executive Member for Public Health and Active Lifestyles provided an overview of the ambition and progress for Leeds becoming a Marmot City. The Board was informed that whilst there is no additional funding linked to becoming a Marmot City, it is expected to add additional pace and focus to the current work to address health inequalities through a range of ways. It was highlighted that the model and details of the approach are still to be developed further in the coming months and that significant progress has been made to ensure there is capacity and leadership for this programme of work within Public Health.

The Deputy Director of Public Health also briefly introduced the report and particularly highlighted that one of the key principles of the Marmot City approach in Leeds is the strategic alignment with the key strategies of the city, namely the three pillars of the Best City Ambition and the Healthy Leeds Plan.

While the programme will work to address health inequalities across the breadth of the Marmot principles, the Board was informed that arising from the

earlier strategic discussions, the initial priorities will be focused around achieving the Best Start and on Housing.

The following areas were also discussed during the Board's consideration of the report:

- It was noted that the original Marmot approach was established in response to the 2008 financial crisis which resonates with the current economic situation. However, in view of existing financial pressures the Board acknowledged the need to explore creative ways to maximise existing resources effectively.
- The Board recognised that the 8 policy areas that underpin the Marmot approach are vast and potentially extend beyond the Council's own power of influence, thereby reinforcing the need for close partnership working across the city.
- The Board discussed the importance of developing effective methods of ongoing evaluation and measures of success.
- While acknowledging that no formal or informal consultation and engagement has taken place with Leeds residents, the Board learned that engagement discussions have been held with a wide range of internal stakeholders and a number of external partners to continue to inform the development of the approach. Moving forward, there will be engagement with Community Committee Health Champions to identify the opportunities to coordinate their work with the Marmot City approach.

Board Members praised officers for their work and detail in the report and were enthusiastic to progress to the next stages of becoming a Marmot City.

RESOLVED – That the contents of the report, along with Members comments, be noted.

36 Work Schedule

The Head of Democratic Services submitted a report that presented the latest version of the Board's work schedule for the remainder of the municipal year. Also appended to the report for information were the minutes of the Executive Board meeting held on 21st September 2022 and the minutes of the West Yorkshire Joint Health Overview and Scrutiny Committee meeting held on 8th September 2022.

In introducing the report, the Principal Scrutiny Adviser highlighted the following:

- That an additional meeting of the Scrutiny Board had now been arranged for Tuesday 8th November 2022 at 2 pm to consider the issue of dentistry.

- That the Board's planned meeting on 22nd November 2022 now included an item on Leeds Health and Care System Resilience and Winter Planning.
- That only one working group meeting would now be held to consider the 2023/24 budget proposals. This will be held in December.
- That a further update on the Leeds Health and Wellbeing Strategy Refresh is to be scheduled for the Board's March 2023 meeting following the Board's earlier discussions.

RESOLVED – That the work schedule be updated to reflect the above updates.

37 Date and Time of Next Meeting

RESOLVED - Tuesday, 8 November 2022 at 2:00 pm (pre-meeting at 1:45 pm)

(The meeting concluded at 3:50 pm)